### **CATCHING THE MEL BUG**"

**USING AN EVALUATION NEEDS ASSESSMENT TO** UNPACK EVALUATION CAPACITY

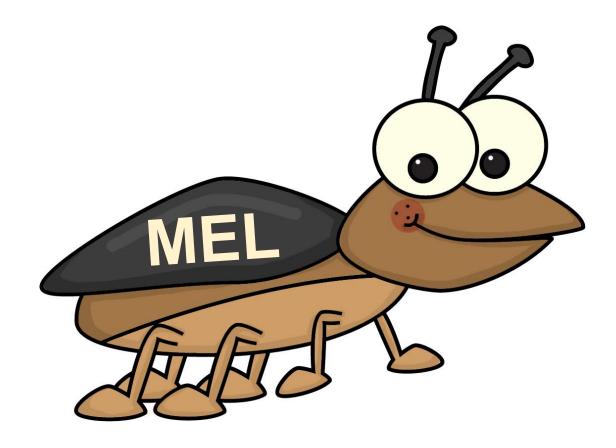
Kathryn Robb | Djirra Mark Planigale | Lirata Ltd Australian Evaluation Society Conference | 17 Sept 2019

















Aboriginal Family Violence Legal Service

Djirra Leadership & MEL Manager

Lirata Ltd

lirata



### **EVALUATION CAPACITY BUILDING**

"an intentional process through which we strengthen our ability to design, implement and use effective MEL processes to help achieve our goals"



### **EVALUATION CAPACITY BUILDING**

Evaluation Needs Assessment

- Strengths
- Weaknesses
- Opportunities
- Risks

knowledge skills confidence

attitudes

#### CAPACITY

systems culture leadership processes structures relationships

resources







### **LENSES AND DOMAINS**

#### Individual MEL capacity

- MEL knowledge, skills & experience
- 2. MEL attitudes & confidence

#### Team & organisational MEL capacity

- 3. MEL focus
- 4. MEL systems
- 5. MEL leadership, roles & relationships
- 6. MEL resources
- 7. MEL culture, support & development

#### MEL life cycle

- 8. MEL design
- 9. Data collection
- 10. Analysis & reporting
- 11. Use & integration





# Beginning

#### Grappling with challenges

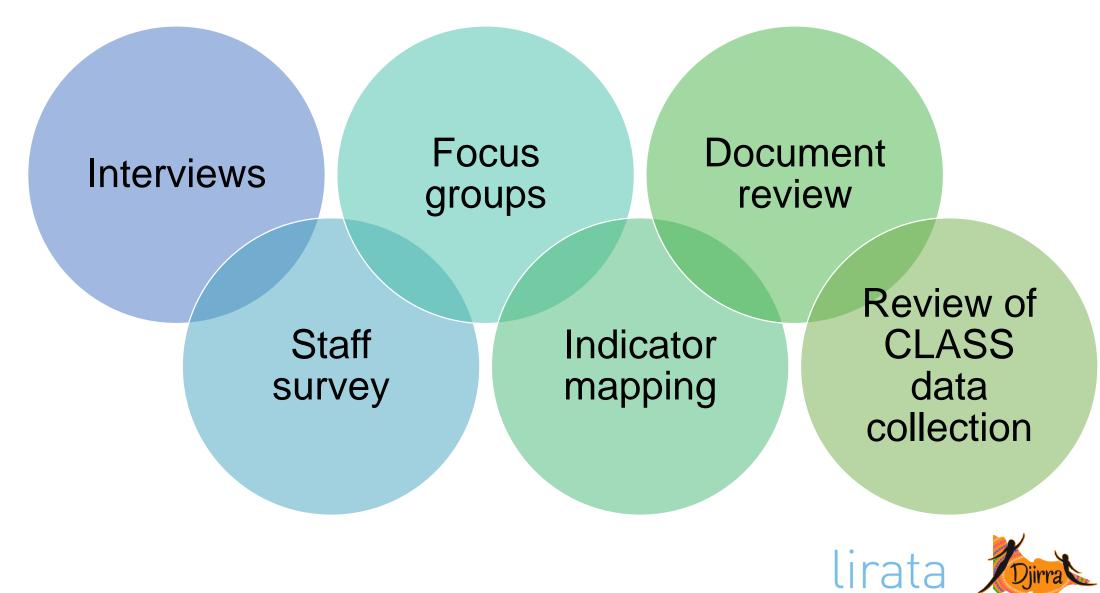
#### On the way

### Established

# Strong & sustainable



### **COLLECT DATA**



# **PARTICIPATION & OWNERSHIP**

- Internally guided
- Externally facilitated
- Managers and workers
- Different teams
- Listen for 'quiet voices'
- Cultural safety
- Awareness of power





### ANALYSE, SYNTHESISE

I would like to know what contribution I can have to M&E and what is expected of me Don't need to waste time and resources on MEL

> Unless we can make this efficient for staff, it will fail

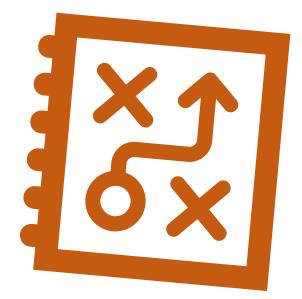
Have a meeting 'yarn circle' once a week to discuss success stories and sharing mistakes ... as a way we can support each other



DATA COLLECTION REPORTING ZRISK ~~ MEL DESIGN Jork thru external Staff training SKILLS, KNOWLEDGE, Clarify data requirements a mapping - report by report CULTURE - Configure CLASS+SHIP(5) . Set up reporting tools . Embed reflective prax · Update forms (6) (eg. custom reports, Excel etc.) · Comms plan/strategy · Update instructions + procedures B Further conversations with - notivation - intrinsic value + quidance for staff (tailored) funders (negotiations 7 Flanchart (7) Sort out allocation of positions feed back outcomes of to finding streams . Prioritise data tools for ENA tostaff development (TBC · Compare with other organizations - 1 page? · Risk analysis (+ connect to Djime · Business case for AFVUS data include in inservices, moeting yendes etc. bring back trends / data totean Build deser relationship with partion GETCLE / CLASS trainers - plan for - Theory of Change next 12 mths . Outcomes Franceserk · Piloting with staff · MEL Framework . Map internal reporting requirements + aggregation ind. senior mgt + board --Cross reference Strat Plan TAR GET: Paperless / low paper data collection - in some contexts - CLASS triege function **ACTION PLAN!** 

# **OUTCOMES – PLANNING ECB**

- More strategic approach to evaluation capacity building activities
- Identify strengths and gaps
- Prioritise where to start
- Generate early ideas about MEL focus





# **OUTCOMES – EVALUATING ECB**

- More strategic approach to reviewing our evaluation capacity building journey
- A framework for understanding capacity
- A baseline
- A perspective from outside of the ECB process





### **OUTCOMES – PARTNERSHIPS**

More strategic approach to partnering with stakeholders
Understand the diversity of what people bring to the MEL journey
"Flipping the script"

### **MORE INFO**

Available from Lirata (email Mark, or will be on website soon):

- Interview with Kathryn
- ENA framework
- ENA survey template to use and adapt

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