

# Why do well designed M&E systems seldom inform decision making?

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Principal Consultant

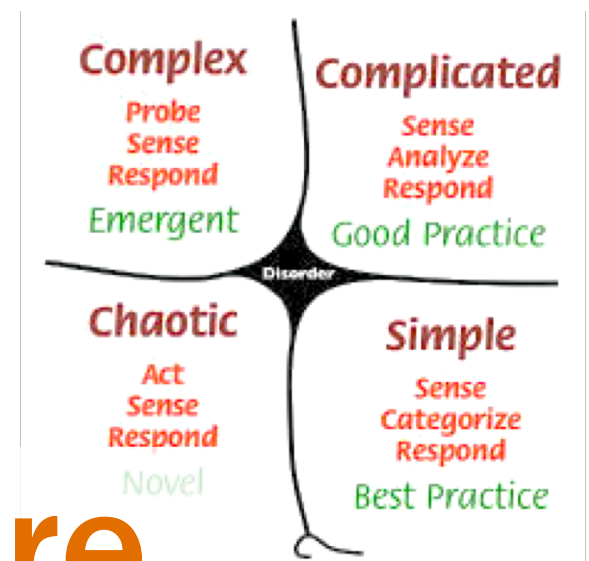
Principal Consultant &  
Aid Effectiveness Team  
Leader

CLEAR HORIZON



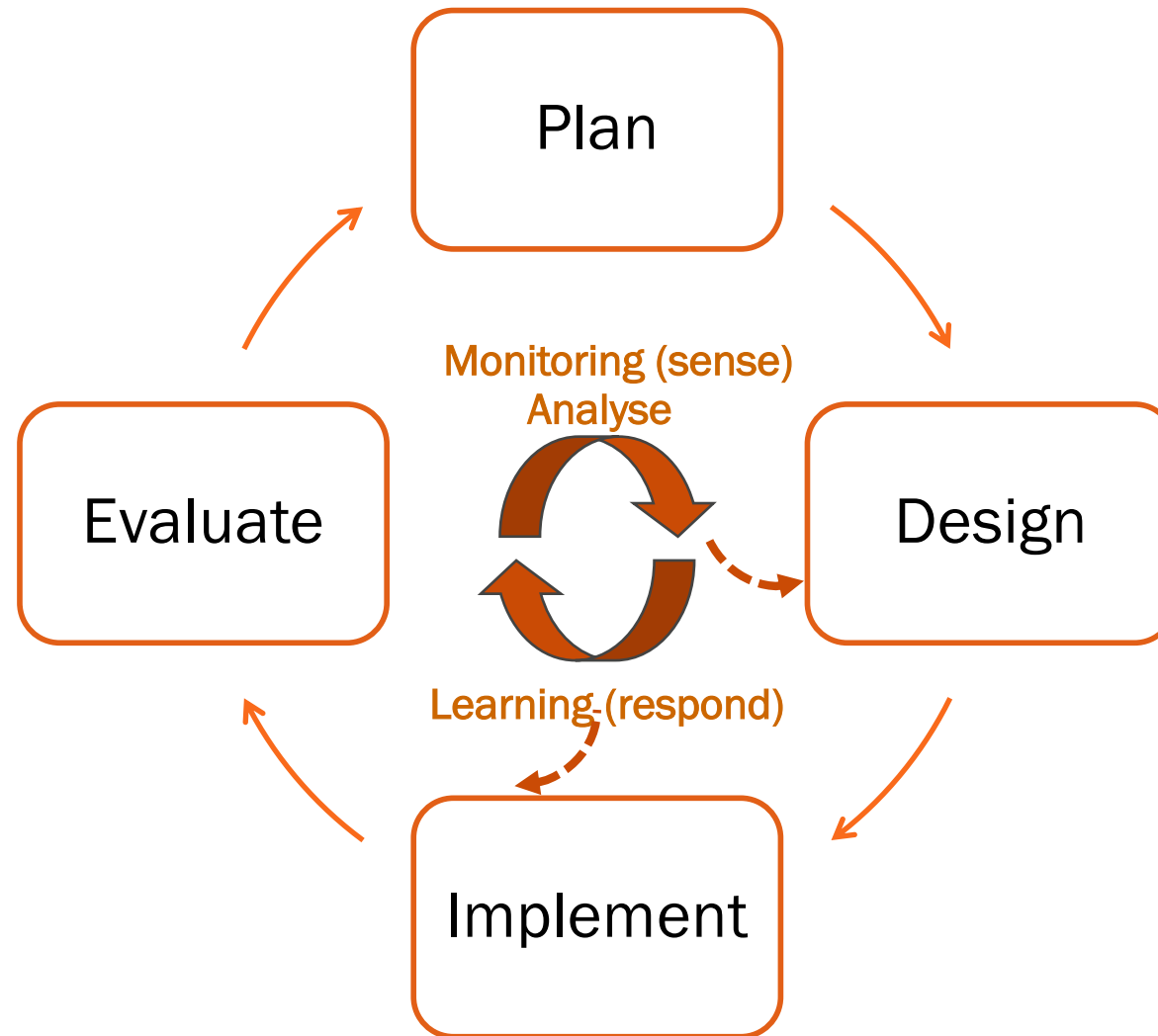
***“There are no  
solutions to complex  
problems - Only  
responses”***

David Gurteen - <http://conversational-leadership.net/solutions-to-complex-problems/>

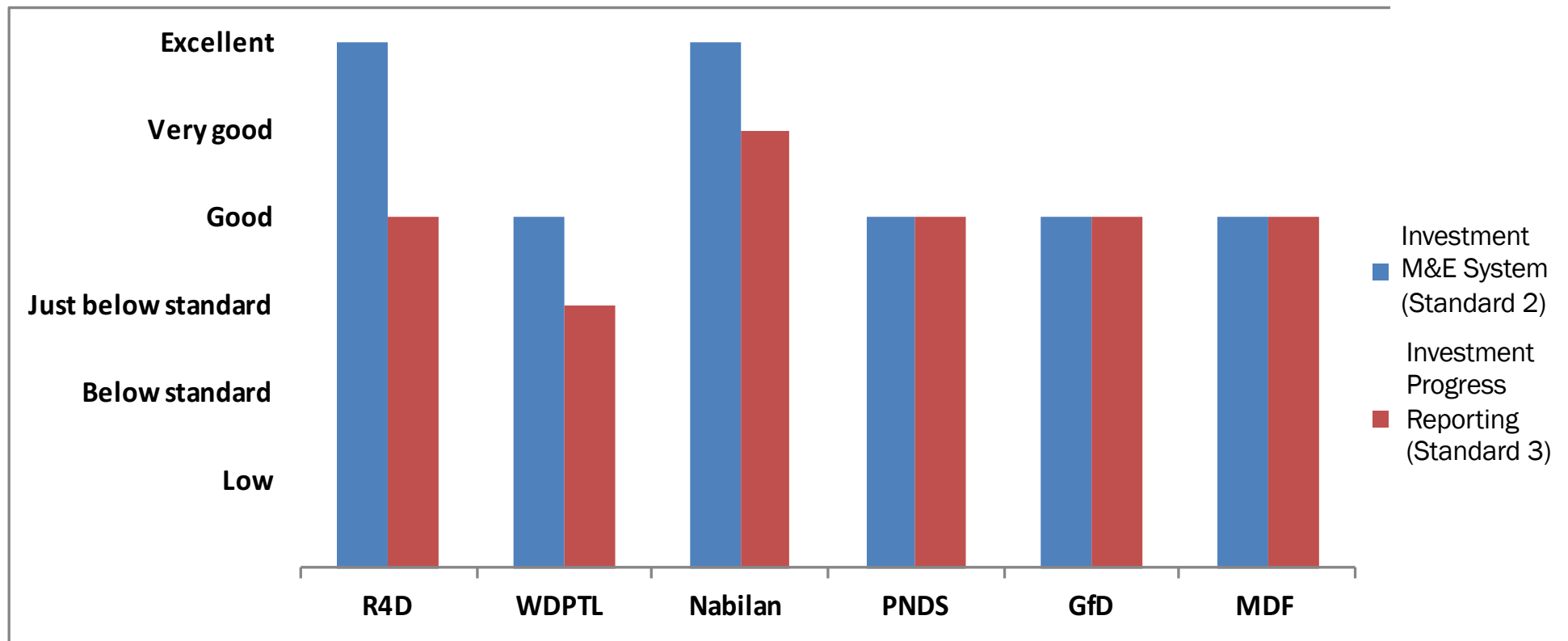


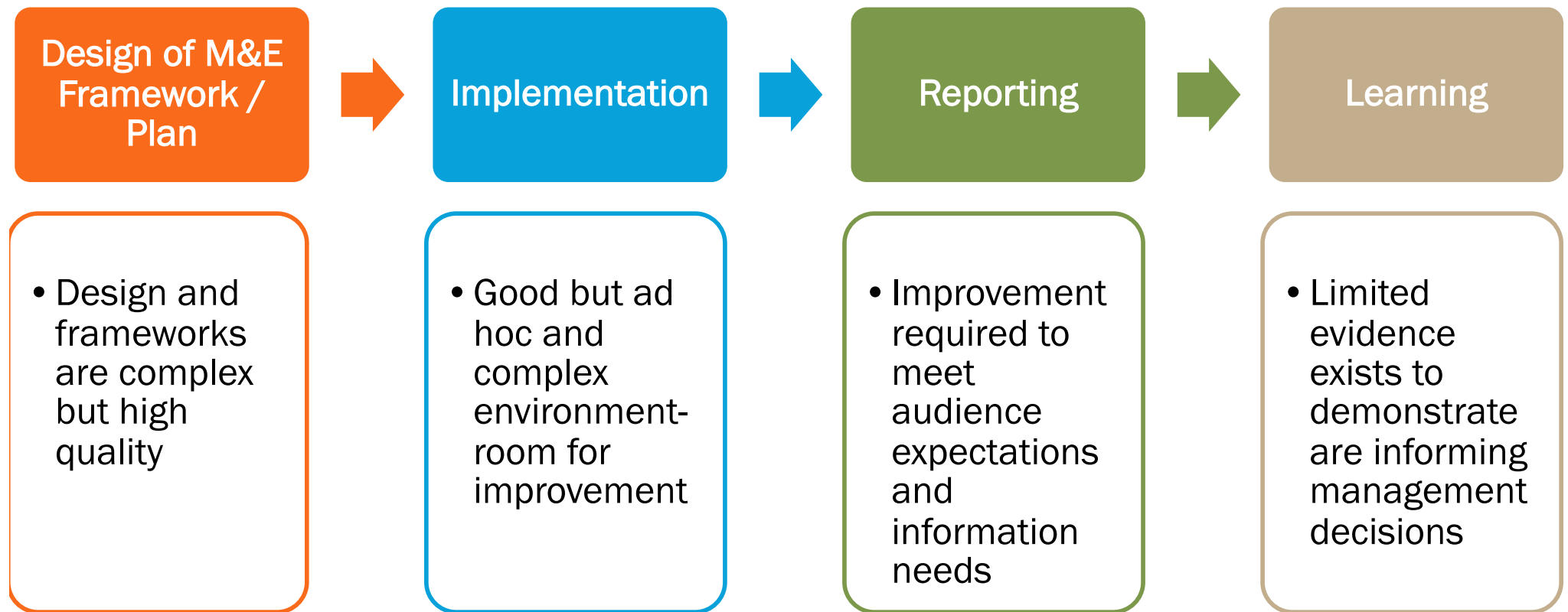
How well placed are  
M&E systems to  
'sense' and respond?

# MEL and the Project Management Cycle



# Assessing investments against DFAT M&E Standards

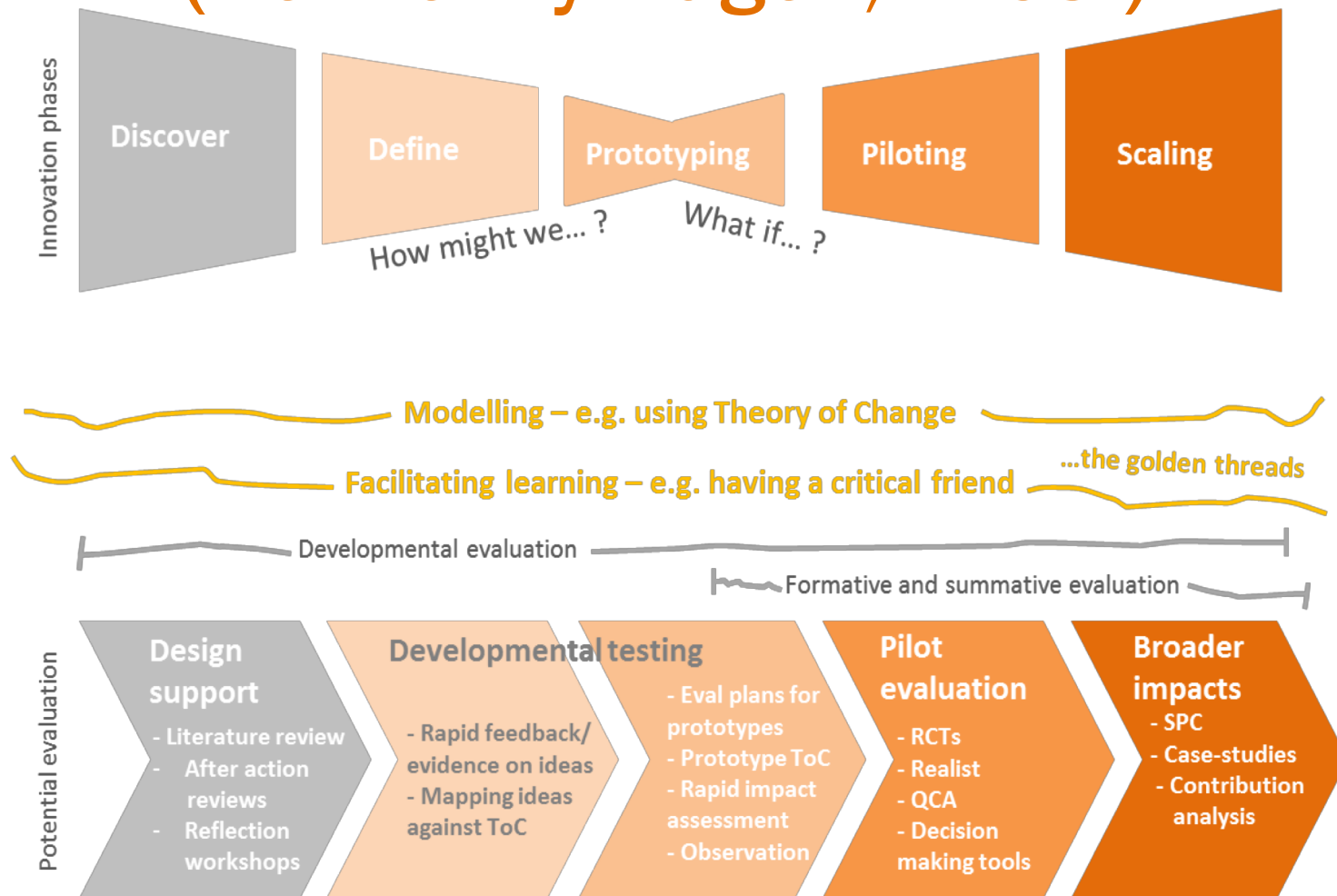




# The Homer!

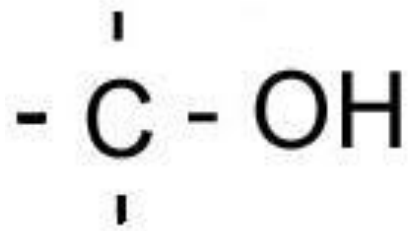


# For for Purpose – M&E for Innovation (Re: Penny Hagen, TACSI)

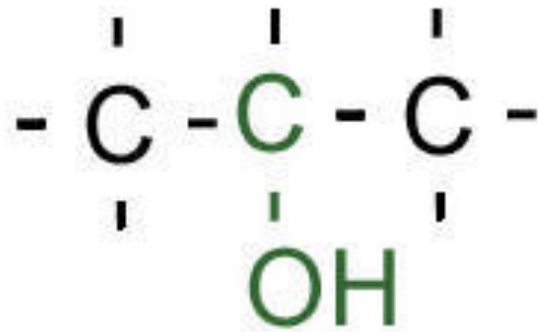


Co-developed with The Australian Centre for Social Innovation

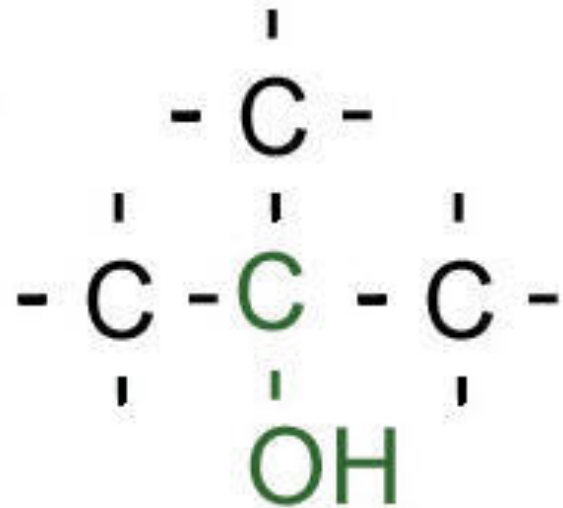
## C is for Communication



Primary



Secondary



Tertiary



# Overcoming Constraints

Constraint	How to overcome
M&E design overly complex, not fit-for-purpose	User-centred design principles that match the purpose of the M&E Framework with the complexity of the M&E approaches
Insufficient capacity and capability to implement M&E	Developmental Evaluation and an Evaluation Capacity Building strategy that goes beyond trainings
M&E data collection and reporting focussed on outputs rather than outcomes	Collaborative approaches that foster a learning culture, and implement regular learning dialogues/reflection processes

**Emerging Evaluators –  
What are your new  
ideas?**

**Butterfly Evaluators –  
What's your tips for  
caterpillars?**

