Who Shapes What Counts? Collaboration as Ethical Design in Large-Scale Evaluation

Stefano Verrelli
The Salvation Army Australia

One framework.
Many realities.

+100 services

+700 practitioners

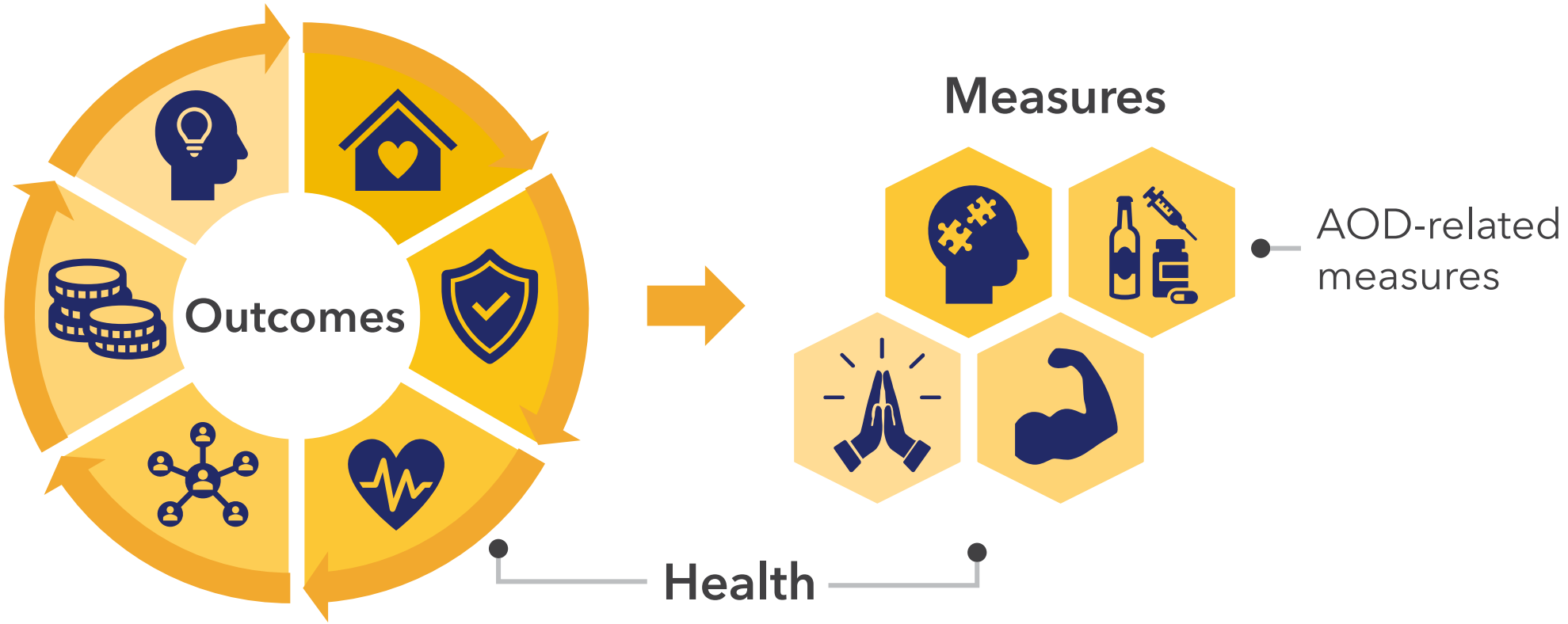
~40,000 clients/year



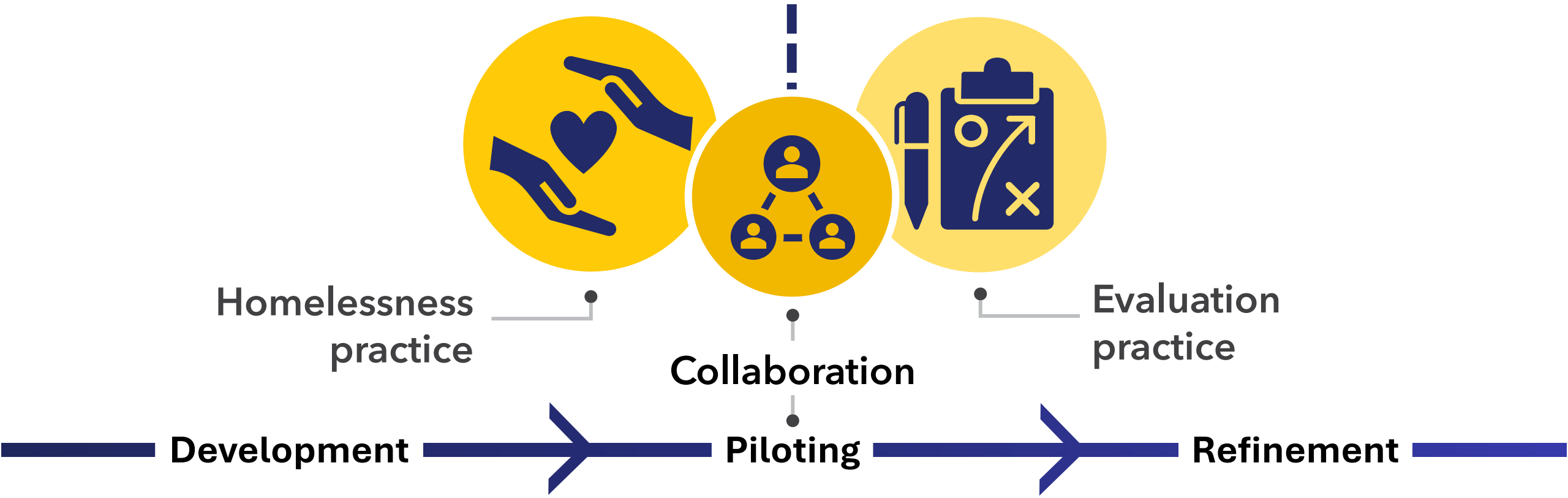
Collaboration shaped what counted.



Collaboration shaped
what counted – *and what didn't.*



Collaboration shaped how it was experienced.



Collaboration as Ethical Design

Three emerging reflections:

- **Share power over decisions**
- **Influence, not participation**
- **Collaborate across the lifecycle**




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BELIEVE IN GOOD